Taking Care of Your Own: Opening new doors to employee engagement

Oct. 1, 2012



About SAS

- Leader in business analytics software and services
- Largest independent vendor in the business intelligence market
- No. 1 on FORTUNE's "100 Best Companies to Work For" (2010, 2011), No. 3 (2012)
- No. 2 on Great Place to Work's inaugural list of the World's Best Multinational Workplaces (2011)



SAS employee audience

- 13,000 employees, 400 offices, 56 countries
- Majority use a computer or smart phone on a daily basis to perform their jobs
- Most common job at SAS: software developer
- Most employees have a good comfort level with technology
- No print communications for employees



The outside world offers clues

Collaborative environment (Facebook)



- Real-time news approach (Twitter)
- Eye-witness and amateur video (YouTube)
- News and information filters, subscription features (Google Reader)
- Optimized search (Google)
- Pinterest (photos)



Three ways we engage our workforce

- 1. Provide space and purpose for employees to:
 - Learn
 - Connect
 - Express opinions
 - Share resources and ideas
- 2. Give them something to talk about
- 3. Trust them ... and have some fun



SAS Wide Web intranet home page

- Showcases need-to-know company info
- Spotlights employees
- Invites employee-generated content and feedback
- Surprises, unexpected elements
- Home page: PHP, MySQL
- Team of 10 Internal Communications, 2.5 IT



SAS Wide Web intranet home page

- Real-time company news with comments
- Customized news feeds
- Social networking platform
- Internal blogging
- Interactive polls/quizzes



Real-time news coverage

- Global news refreshed daily
- Combination of corporate happenings, events, employee spotlights, media highlights
- Live stories

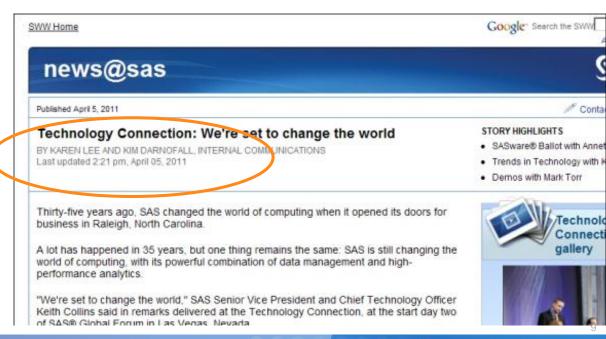
SWW | SAS Wide Web



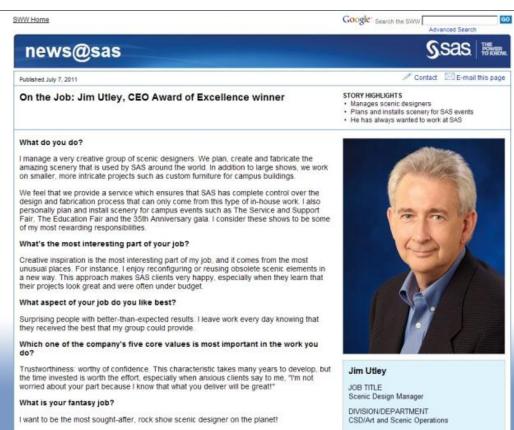
Real-time news coverage

- Newsroom model
 - On-site reporter
 - Web editor
 - Real-time reports
 - Users subscribe to receive email updates

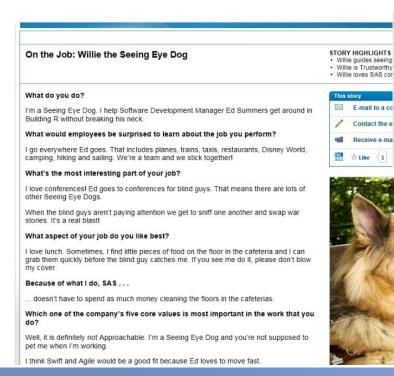
RECEIVE E-MAIL UPDATES ABOUT THIS STORY



- Q&A series focused on the people behind the profession:
 - On the Side
 - On the Stage
 - In the Game
 - On the Job
 - All in the Family
 - Employees in Service



Unexpected employees



Which one of the company's five core values is most important in the work that you do?

Well, it is definitely not Approachable. I'm a Seeing Eye Dog and you're not supposed to pet me when I'm working.

I think Swift and Agile would be a good fit because Ed loves to move fast.

However, I think Trustworthy is the best fit for me because my primary job is to keep Ed safe.

What's the best thing about working at SAS?

The best thing about working at SAS is all my adoring fans. Especially the kids from Buildings I and K. Every time I walk by they line up at the fence and call my name. It makes me feel like a superstar. I love that!



- Resource-friendly formats based on series of questions
- Simple to prepare and publish
- Employee provides required photos

On the Job questions

- 1. What do you do?
- 2. What would employees be surprised to learn about the job you perform?
- 3. What's the most interesting part of your job?
- 4. What aspect of your job do you like best?
- 5. Because of what I do, SAS ...
- 6. Which one of the companies five core values is most important in the role you perform?
- 7. Memorable moments?
- 8. Talk about how a SAS colleague or mentor has influenced your career.
- 9. What is your fantasy job?
- 10. What is the best thing about working at SAS?



- Self-generating
- Draw to intranet news

On the Stage

On the Stage articles allow employees to explore the on-stage talents of their colleagues from all around the world who participate in musical concerts, drama productions or dance performances.

Tell us about what you do. Make your own On the Stage submission.

Know someone who you think should be featured in an On the Stage article? <u>Submit his or her name for consideration.</u>



Timely and relevant

- Veteran's Day, Armistice Day
- Earth Week
- Education Week

Employees in Service questions:

- 1. What branch of the Armed Services were/are you a member?
- 2. Where were you stationed (if applicable)?
- 3. What important skills did you learn from the military?
- 4. What was the most challenging part about serving in the military?
- 5. What made you decide to join the military?
- 6. What is your most memorable experience?
- 7. What is the biggest similarity and/or difference between working a SAS and your military job?



waiting to leave on the "freedom bird" as we called it. I was very fortunate to do so when

What is the higgest similarity and/or difference between a civilian ich /i e. working a

my tour of duty ended.

Employee-generated news

 Employees use the "Report it!" button on all news articles to share photos and videos or to request a news spotlight on a colleague or event





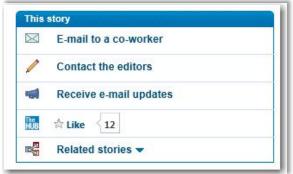
Employee-generated news

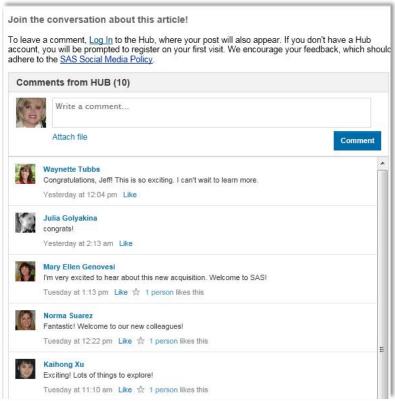
"Report it!" leads to a simple form, making it easy for employees to upload content



Comments and opinions welcome

- All internal news articles and blogs include comments
- Not anonymous
- Post immediately





Comments and opinions welcome

through this program.

Monday at 12:12 pm. Thank Like

news@sas Sas | News article and social networking Discover, Lead, Solve, platform integration · Students are learning SAS programming BY LISA ARNEY, CHAD AUSTIN AND KIM DARNOFALL, INTERNAL COMMUNICATIONS ovees share stories about their STEM, greers It's one thing to learn SAS programming in your high school classroom E-mail to a co-worker another thing to be able to visit the place of SAS, talk to the people of SAS an products of SAS in action. This story Contact the editors the experience of more than 60 students who spent a day here last week getting Receive e mail undates SWW News@SAS and personal with SAS at the Discover. Lead. Solve, event sponsored by the E-mail to a co-worker es and the Community Relations/Education Initiatives departments. The students tike 1 m North Carolina and Virginia high schools where SAS programming is taught in Discover, Lead, Solve, sudents get a glimpse of the types of STEM careers they could enter, they Discover. Lead. Contact the editors SAS makes an impact on high-schoolers who visit campus Solve, photo gallery (STEM). Who knows? They may one day be working here. the future of SAS," said Human Resources Program Manager Jacquelyn Warner ning the students. "We want to give you a little taste of what it might be like to Receive e-mail updates Page on sww.sas.com ents got that taste of SAS from several interactive presentations by employees Like Comment Monday at 9:49 am from Reach hat You and SAS Can Do" - Jared Dean, Director, Research and Development. Jorking with SAS Date Values" - Mark Jordan, Technical Training Specialist. Hide discussion ▲ Q 2 M M ☆ 1 heel of SAS" - Jacquelyn Warner. onnect the Dots" - Blair Christian, Research Statistician Developer Related stories id of the event, students heard from SAS employees in a panel discussion Click here to view the full slideshow Alli Soule likes this ed by April Wilson, Talent Acquisition Specialist at SAS, Systems Administrator bell. Technical Student Jennifer Sabourin and Senior Associate Applications er Philip Busby told their stories of how they arrived at SAS and what they do with Student statisticians .EM education each day on the job. Guys, great piece - the video is really exceptional too. Nice job! Join the conversation about this article! Monday at 9:49 am Thank Like account, you will be sempted to register on your first visit. We encourage you adhere to the SpS Social Media Policy. ear. If you don't have a Hub Talking to these 16 and 17-year-old kids was such a treat. My children are really young, but I imagine them as young adults and my mind is Comments from HUB (2) blown away at the career possibilities that will be available for them in 2030. It's wonderful that SAS helps give kids a glimpse into their future

Write a comment

Talking to these 16 and 17-year-old kids was such a treat. My children are really young, but I imagine them as young adults and my mind is blown away at the career possibilities that will be available for them in 2030. It's wonderful that SAS helps give kids a gifmpse into their future through this program.

Attach file

Eigh students from high schools in North Carona and Virginia spend a day at SAS world head quarters, learning about data analysis.

. How do you answer the question. "What is

 Get employees comfortable sharing ideas and opinions with low-key, interactive elements



Pickin' cotton for 50 cents/day -

275 Work Study Student @ Wake Techl - of 274 Delivery Driver at Longmeadow Flowers

news@sas



- Give AEs additiona every sale that becomes Customer Reference
- Require every ment part in at least 1 so implementation even

You tell us > See more responses >



What was your first job?

- DisneyWorld ticket seller at main gate
- Assistant at a retirement home
- Installing trailer hitches



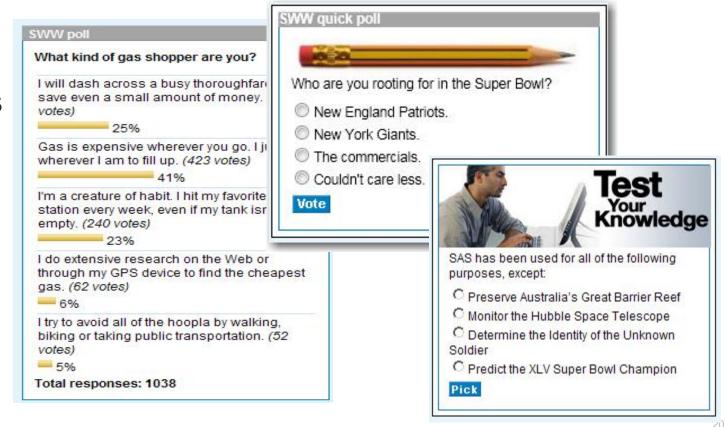
If you could use one of the devices Steve Jobs inspired to send him a direct text message today, what would it say?

- · be hungry, be foolish agreed!
- · I have an app for that pearly gate list!
- Are you creating iHeaven?
- · Are there iPods in heaven?
- Tell me: what's NeXT?

You tell us > See more responses >



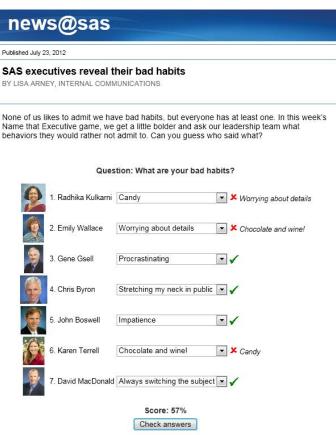
- Polls
- Quizzes



 Variety of business content and fun







Photo, video galleries rosty photos Sas FORNOW. Contact Frosty photos Sas Hewer Contact Caroline and her stylish snowwoman **Business Development** Manager Don Minnick's daughter Caroline has an eve for style when it comes to creating her snowwoman in Cary. Photo by Don Minnick, Cary First class sledding Development Tester Raj Patel didn't have sleds or cardboard for his kids, so he improvised by with a hard shell suitcase. "Not the fastest," he admitted, "but perfect for little ones." Photo by Raj Patel, Cary

Contests





Take a look and cast your vote for top honors. You'll have until March 5 to decide which one is your favorite.

next ▷▷ last ▷Ⅱ

Login Register











The Moon. Date: 03/05/2010



Enjoying the Sweet Nectar Date: 07/30/2009 eywords: N → View



Nature's Puzzle No man-made puzzle can beat this one from Mother Nature. Purely organic and magical. Date: 05/22/2010



Show of Leadership and Derseverance This macro shot of a cricket epitomizes

perseverance and leadership anchored in hope. Despite the struggles, one can still reach the top of success. Date: 10/31/2008

Views: 46 Keywords: N



Lupin in Iceland Date: 06/22/2009 Views: 36 Keywords: N



dusk or dawn!! quess Guess what....dusk or dawn?



Tulips in Seattle "Tulips in Seattle" - Fort Vernon WA Tulip

Festival April 2010 Date: 04/15/2010









The Real Marlboro Country Monument Valley, Utah - in the afternoon http://www.utah.com/monumentvalley/



Internal blogging expands interaction and knowledge

- Any employee may blog internally
- More than 800 blogs (600 active)
- Searchable, archived content

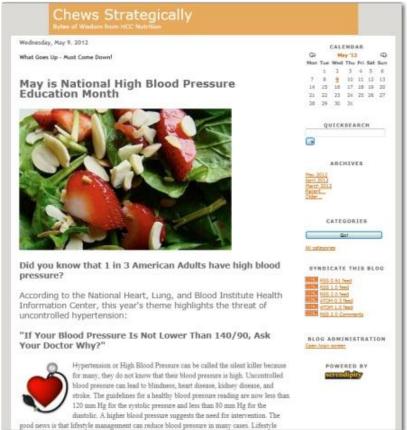


Internal blogging expands interaction and knowledge

Chews Strategically
Here of March Poor MCC Position

Idea/content sharing

- Immediate and open feedback
- Timely and relevant



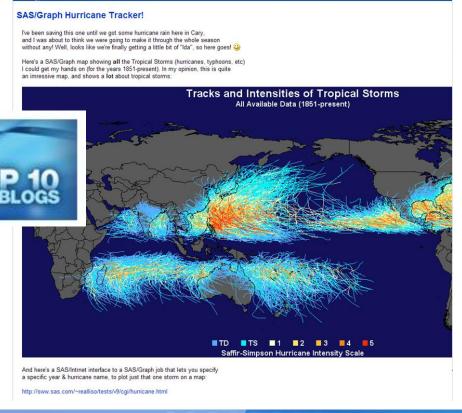
Internal blogging expands interaction and knowledge

Tuesday, November 10, 2002

SAS/Cranh Murricana Trackers

 Top 10 individual, executive and groups blogs celebrated each year

 Most popular internal blogger past three years: 67 posts and 49,614 visits



Group blogs invite many perspectives

Lower commitment allows employees to test the waters, share different perspectives on one topic

or event



Group blogs invite many perspectives

- Aggregates information, photos, videos in one place
- Comments keep the employee discussion open



Internal blogging

Highlight ideas and opinions in employee blogs at top

corp levels



Becky Graebe's Tools

Dashboard Feeds Calendar Bulletin Board Inside News

Added payoff: new external bloggers

- Many of the company's most influential external bloggers began as internal bloggers
- Establish tone
- Build confidence
- Demonstrate consistency



Other uses for blog technology

- Obituary/world crisis announcements
 - Share known facts quickly; provide updates as needed
 - Comments section allows the community to share memories, messages for co-workers
 - Obituary comments shared with family



RSS feeds deliver customized updates

- Blog posts, comments
- Company news, article comments
- Media highlights
- Videos, podcasts
- Departmental news updates
- Wiki article updates



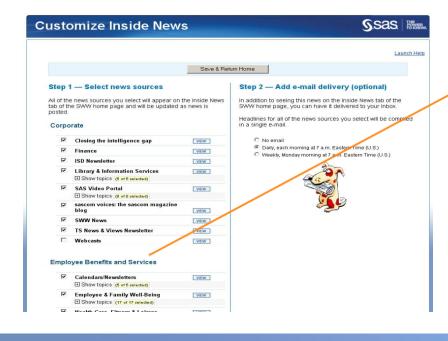
RSS feeds deliver customized internal news

 Inside News tab allows employees to subscribe to more than 200 internal news feeds, wiki updates, videos, departmental newsletters



RSS feeds deliver customized updates

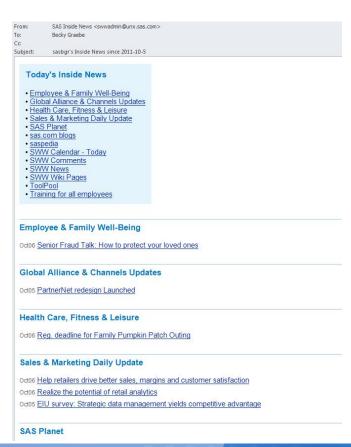
Employees select news relevant to them





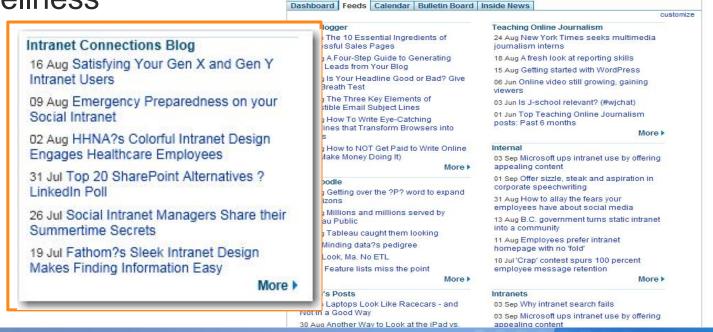
RSS feeds deliver customized internal news

- Employees choose the delivery method:
 - Home page only
 - Also in an automated daily/weekly email



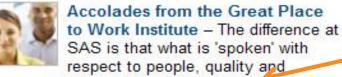
RSS feeds deliver customized external news

 Feeds tab helps employees organize industry or rolerelated RSS feeds, including those related to health and wellness



Give them something to talk about

- Compelling daily news content
- Key media highlights
- Global contributors



service is supported by behavior.



Give them something to talk about

- Encourage tweets,
 Facebook and
 LinkedIn posts related
 to company efforts
- Use unique shortened links to measure effectiveness of employee social promotion

Share the news on Facebook and Twitter

When taiking about CAC in social networks, be sure to identify yourself as a SAS employee. Review the Online Conduct Guidelines for SAS Employees for additional details.

Sample tweets:

#SAS again ranks No. 1 on FORTUNE Best Companies list in US http://bit.ly/SASisBest #FortuneBestCos



SAS Software

Today marks the launch of our new SAS Social Media Portal at www.sas.com/social - it's been a big year for social at SAS!



SAS Social Media Portal

www.sas.com

The SAS Social Media Portal brings the best online conversations, posts, videos and social media activity around SAS and our industry into one spot!

1,181 People Reached · 33 People Talking About This

● Unlike Comment Share December 16, 2011 at 9:57am · 🚱

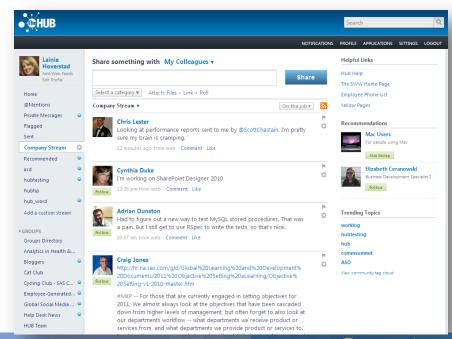


Country mirror sites keep global employees connected

- Local news,
 events, links,
 language offer
 relevant info
- Global news delivered from HQ centralizes company direction



- An enterprise collaboration platform uniting global employees, ideas, data and applications in real-time
 - One central online location behind the firewall
 - Mobile applications
 - Ad-hoc transient tool, not designed to be a permanent document repository



- Customized Socialcast/VMWare application
- Launched Feb. 14, 2011



Jukka Vuori

Collaboration and knowledge sharing is taking a giant leap with The HUB! :)

January 31 at 11:55 am from web Comment Like

Employee Adoption

Total Employees/On Hub: 13,047/9,123

Adoption: 70%



- Emerging leaders and influencers from all areas of the company
- Peer-to-peer recognition



Fun ways to recognize peers From: The Hub Test Site Community <replies-disabled@sas.com>

Subject: Becky Graebe sent you You Rock Thanks! Date: February 10, 2012 2:40:32 PM EST

To: Lisa Linn Allen

-- reply above this line to post a comment --



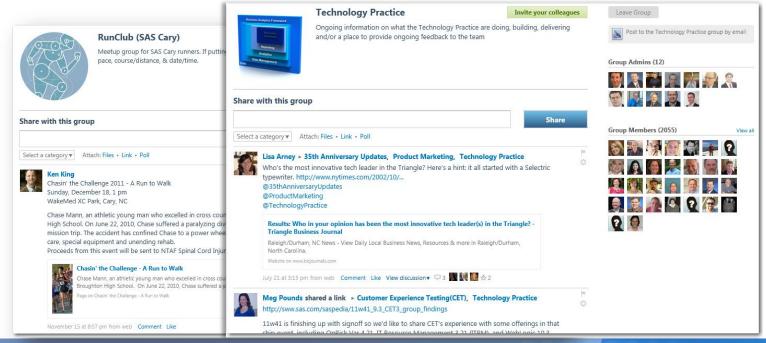




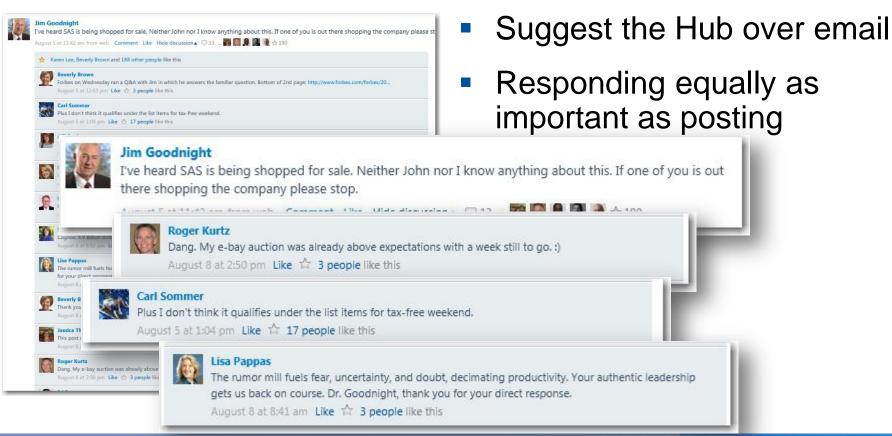
Becky Graebe sent you You Rock Thanks!

Go check it out!

 Building community through more than 900 business and personal interest groups (public and private)



Executive involvement speaks volumes



Integration is key

Integrating with corporate news, webcasts, events, online thought leader discussions





35th Anniversary Updates 35th Anniversary Updates 2

Becky Graebe

Integration is key

Honoring Innovation Day most popular topic in 2011



Keith Collins - Honoring Innovation, KaiZenDo, Innovation Corner

As a final celebration of SAS's 35th anniversary and in recognition of the release of 9.3 I would like to spend Tuesday, July 26th celebrating what made all of this possible: innovation! Continued success requires continued innovation, whether that's furthering innovation in existing products, creating entirely new products, or improving our processes. Leadership is about vision plus execution so to celebrate and promote innovation I am asking everyone in the Technology Divisions to spend the day to rejuvenate, get those juices flowing and step outside the scope of your daily work to explore innovative ideas you have been wanting to explore but haven't dedicated the time to.

However, in order for this to be a mutually beneficial da focus to be on one of the following activities:

- 1. Investigating an area that will differentiate a product
- 2. Examining ways to improve an existing process.
- 3. Spend the day creating a new product idea that com-



Robert Allison

#idea For Innovation day, I developed a prototype of a SAS/Graph dashboard which is usable by the blind. See my blog for details:

http://sww.sas.com/blogs/realli...



Idea Rating: 95/100 (7 votes) Rate this idea

July 27 at 9:25 am from web Comment 121



David St

For Innovacion Day, a Dunca

call using a browser. See http://sww.sas.com/~sasdrs/Inno... for details.

July 27 at 3:26 pm from web Comment Like View discussion
4 4 4 6 5



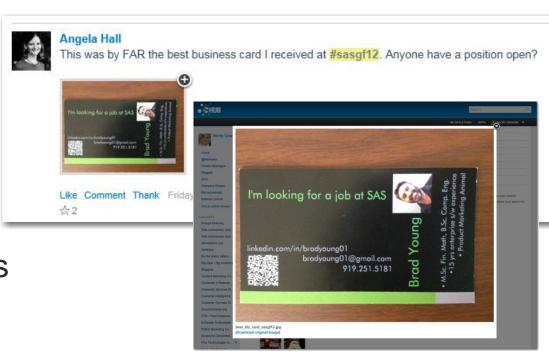




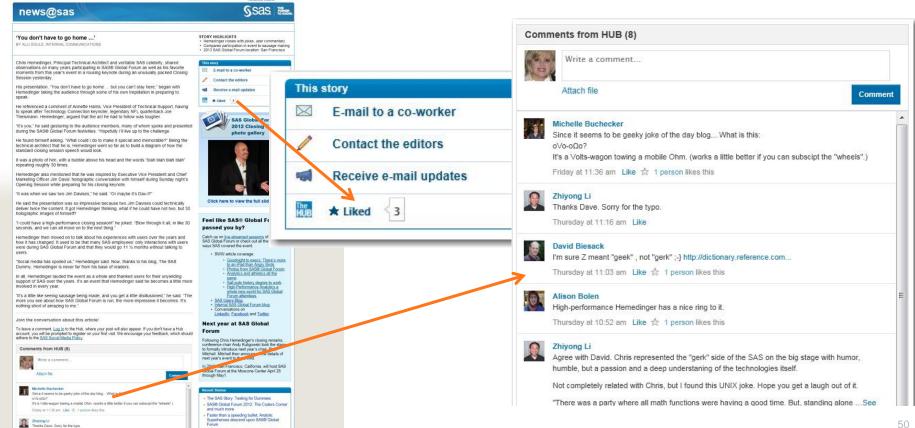


Integration is key

- Offer incentives such as behind-the-scenes photos only available on the Hub
- Include topic hashtags in company news articles to continue the conversation about topics



Integration with internal news: articles



SASB Global Forum 2012: Inside the Demo

Integration with internal news: on the Hub

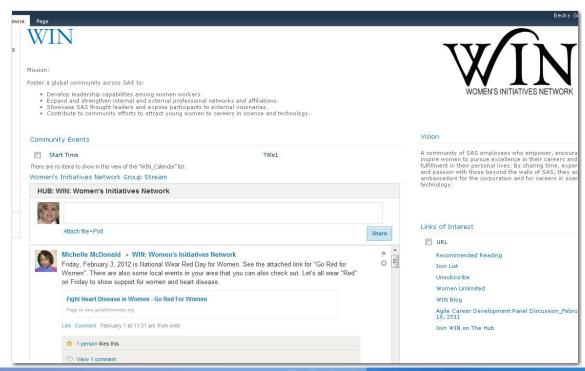
- REACH feature integrates the two communication channels
 - Pulls article link, feature graphic and abstract text
 - News@sas icon



Integration with Sharepoint

With REACH, select topic streams can be imbedded

on team sites



Retention policy shapes messaging

 180-day shelf life; not designed to be a permanent information repository



Kelly Wells > Tennis - SAS Cary

I have a court reserved today at 11:45, but my partner is unable to 3.0.

September 30 at 9:50 am from web Answer Like



Larissa Martin

do you want to play today? (Monday?) at lunch? October 3 at 9:08 am. Like



Kelly Wells

Thanks again for letting me join you two on Friday! I have matches the rest of the week!

October 3 at 9:36 am Like



Chris Hemedinger

Coming out of the basement for #CSEdWeek: http://blogs.sas.com/content/sa...



Computer Science is not just for basement dwellers

When I was a teenager in the 1980s I purchased my first computer: a TI-99/4A.

Article on The SAS Dummy

Monday at 8:17 am from web Comment Like



1 person likes this



Todd Folsom

As a graduate student in the 1970's I typed in and revised two theses using a line editor on a mainframe, ran the formatting program, printed them to see what had to be fixed, then ran the final production jobs on heavy rag-bond paper. Top that, computer geeks!

Monday at 8:33 am Like



Chris Hemedinger

Hey, that sounds just like SAS/Publish! I wrote the SAS Companion for OS/2 using a similar technique. (Okay, no line editor, but the rest was the same...)

Monday at 8:49 am Like



Bob Dixor

When I was in college in the late '70s I used to write my 1st draft on a green screen graphics terminal, print them off on fanfold paper, and then re-type them with an actual typewriter. That was



Biggest benefits: fast answers



Susie Rainsberry > Data Management Training

So, can anyone tell me the difference between Data Management Standard Server and Data Management Enterprise Server? I've reviewed the SAS licensing policies which offer little insight to this query.

Thursday at 3:30 pm from web Answer Like

Hide discussion A 🖵 2 📓 🌇







Leslie Elliott

The Standard version of the server does not allow the execution of real-time services. You need Enterprise for that functionality. As far as I know that is the main difference but someone please correct me if I'm missing something.

Thursday at 4:16 pm Like



Susie Rainsberry Thank you!

Thursday at 4:21 pm Like



Susie Rainsberry

#hub Just used Hub to pose a DataFlux question that I was unable to quickly track down an answer for. Thanks @LeslieElliott for her quick response! I now have a happy SE!

Thursday at 4:25 pm from web Comment Unlike



Biggest benefits: global collaboration

Back to Stream



Patrick Spedding > Technology Practice

Does anyone have any experience with SAS BI in an SAP environment (SAP BW, ECC6, CRM, mySAP Portal)? For example, our level of BAPI support for querying SAP BW Infocubes?

We have the following requirement in an RFP: "Demonstrate connection to the Principal?s SAP ECC6, CRM and BW test systems using adaptors and showing the development process for accessing SAP data"

Just wondering whether this is likely to be an issue for us with SAS BI 4.3?

Do we have any good SAP BW references?

April 15 at 2:52 am from web Answer Like



Bill Davis

Hi Patrick

I'm not sure if Steve Sober is on the hub, but he would be a great person to reach out to if you don't get any other responses. He's been working with SAP sites for several years and has a ton of knowledge on the subject.

Bill

April 15 at 2:55 am Like



Torsten Röhner

Hi Patrick

yes, we have a lot experiences and I could provide a online demo for this case. For strategic information I could send you a paper from BARC, which is a indepedant German consulting company. Please contact me directly.

April 15 at 2:57 am Like

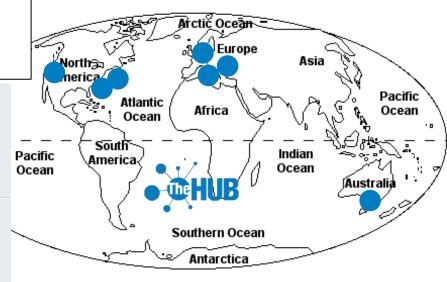


Giorgio Dossena

Patrick

1 Question

4 Countries 7 Departments



2 answers in 5 minutes 6 answers in < 24 hours

Biggest benefit: stronger sense of community



Sri Sankaran » Dog Owners/Lovers

Like any dog my 4-year old Redbone Coonhound loves a treat. We used to give her cow bone thing not compressed raw hide) and she would chew on it to no end (if allowed). Things have a we are wondering what's going on.

Lately she will pick it up and want to be let out to the backyard. We didn't think much of it 'cos sout in the backyard and chew. However all she wants to do these days is bury the bone. But the She'll bury it, scamper around, come back to check on it and quite often dig it up again and fine spot and then again and again. Kinda like the Travelers commercial (http://www.youtube.com/

So don't let her out you say? Been there, done that. She will try to bury the bone behind the co under the bedsheets....or just cry and whimper.

What's going on here? What could be causing this change in behavior? There has been no chousehold (change in members/change in habits).

@DogOwnersLovers





Sue Kocher

Is she spayed, or spayed recently? Some of this sounds a little like a mix of normal bone burying with the fixation that females sometimes develop with 'a toy 'puppy' during a pseudopregnancy. Caused by hormones that make them think they've given birth. What happens if you give her 2-3 bones—will she carry them all around and bury them? My Kangal ... See more

April 10 at 10:14 am Thank Like



Karen Hoffman

Sounds like my last dog when she'd do the false pregnancy thing. Only her obsession was a stuffed toy. First dog did it too- her baby was always the same red squeaky boot. She didn't want to take it outside, she'd gently place it in my mom's hand at the door, go do her business, then come right back in and get it. But both dogs did it long after they'd been snaved.

April 10 at 10:23 am Thank Like



Sri Sankar

@SueKocher She is spayed although not recently (when she was < 6 months). Haven't tried to give her more than one bone at a time. I could try that.

@KarenHoffman She has a stuffed toy too; a WebKinz Llama that my daughter has outgrown. She isn't obsessive about it. She only goes for it when she is in a rambunctious mood (right after eating) wh... See more

April 10 at 10:36 am Thank Like



Cathy Hart

My dog tried to hide her treats so I started taking them away from her if she did not eat them when I gave them to her. She learned guickly that the treat was to eat now...not later.

April 16 at 1:46 pm Thank Like



Karen Hoffm

Genie will hide whole milk bones- she eats them if I break them up. I blame it on the fact that an eight pound poodle doesn't have a large cranial capacity (-) But she has a BIG heart (-)

April 18 at 2:29 pm. Thank Like



Sri Sankaran

[Update to the original post]

...and just like that my dog has decided that chewing a bone is a whole lot more fun than just burying it!

Oh! Well.



The viral effect

- Cross-divisional project team of 35; core team of eight
- Full team offered "sneak peek" one week prior to launch
- Executives active within first days of launch
- Special outreach to active bloggers
- Launch week promotions: global training opportunities, hands-on demos with executives and departments
- Ongoing tips and training



SAS' new social media education program - Social Studies

Communicating with our customers and users through social media is quickly becoming a part of many employees' jobs throughout SAS, and we can all benefit from learning more about this ever-growing topic.



Some tips about what tags are good for and what groups are good for, with some etiquette opinions thrown in for good measure.

e needs of Read



On-demand training and resources

- Social Media Resource Portal
- Classroom, hands-on and on-demand training





Trust employees to build the community and have some fun



It's crunch time

Fig Newtons have taken the lead, but it's not too late to change the outcome. Sample seven new break room snack options today in the Atrium Cafe (Building R) from 11:30 a.m. until 1:30 p.m., then vote online for your six favorites. Read more about employees ruling the snack kingdom at SAS in the Great Snack Feedback. Preliminary results from 962 employees who voted Tuesday and Wednesday:

- 1 Fig Newtons
- 2 Fruit and Nut High Energy Mix
- 3 Cheese Nips Reduced Fat Crackers
- 4 Chocolate Teddy Grahams
- 5 Low-Fat Honey Graham Crackers
- 6 Ritz Reduced Fat Crackers

Voting ends today at 5 p.m. Eastern Time (U.S.).



Time to start spring cleaning!

In honor of Earth Day this year, SAS is holding its first-ever Junk Swap. Think of a giant garage sale – with no money exchanged. Drop off day will be Thursday April 19, from 8 a.m. to 6 p.m. at the Picn Shelter. Swap day will be Friday, April 20 See the **SWW story** for more details and volunteer to help staff the event.



Fiona McNeill's mother wins \$250,000 on Recipes to Riches, the largest monetary prize in Canadian reality TV history, at the ripe age of 82.



Trust employees to build the community and have some fun



Trust employees to build the community and have some fun

Love the Hub Day

Chris Hemedinger

Hide discussion ▲ □ 1 📵 ☆1

A Becky Graebe likes this

Jan Squillace

Thanks HUB team! I love my shirt.





What's next?

- More mobile-ready pages
- More video reporting; better handling of video on home page
- Persona-based home pages based on role
- Individually-customized badge links on the home page



How is it working?

- In a 2010 SAS employee survey:
 - 93 percent agreed or strongly agreed that they feel adequately informed about the company from direct internal sources. (91% in 2009, 66% in 2007)
 - 85 percent of respondents agreed or strongly agreed that they feel senior company executives communicate openly, including executive blogs and interactive webcasts. (66% in 2009, 55% in 2007)
 - 68 percent of respondents agreed or strongly agreed that they feel connected to SAS employees around the globe. (55% in 2009)

How is it working?

- Selected FORTUNE magazine's No. 1 Best Place to Work in the US 2010 and 2011; No. 3 in 2012; and No. 2 World's Best Multinational Workplaces 2011
 - Two-thirds of the score is based on random employee survey wit a heavy emphasis on communication
- SAS' 2010 Customer Satisfaction survey
 - Requests the feedback of 30,000 external customers
 - Indicates customer satisfaction and loyalty are at their highest levels since the study began in 2001



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